



Caring  
for people  
since 1979

**2017 Annual Report**



Our brand may have transformed, but we'll always be committed to those in need.

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# Vision Approach Mission Values

**Mission** To enrich lives and to increase opportunities through:

- Services
- Education
- Research
- Advocacy

**Values**

- Accessibility
- Equity
- Trust
- Inclusivity
- Safety
- Accountability

**Vision** Empowering the vulnerable and disadvantaged in our communities.

By this we mean we want:

- Communities where vulnerable children will be protected;
- Communities where disadvantaged families and individuals will be supported;
- Communities that are committed to supporting those in need.

**Approach** Our approach to achieving this strategic intent will demonstrate that:

- We are focused on the resolution of issues and will be flexible and adaptive in our approach;
- We understand our communities, we are informed by practice and our focus is on outcomes that matter;
- We work in partnership with stakeholders;
- We consult broadly and engage with our communities.

## Our Board



- |   |  |
|---|--|
| 1. Ross Lake OAM <b>President</b>           | 8. Marg Thompson                       |
| 2. Marie Schlemme OAM <b>Vice President</b> | 9. Dr John Cooke                       |
| 3. Larry O'Connor <b>Treasurer</b>          | 10. Rachel White (retired - 18/5/2017) |
| 4. Archdeacon Michael Hopkins               | 11. Keith Richards (retired - 1/6/17)  |
| 5. Jim Kirkpatrick                          | 12. Chris Riordan (retired - 10/6/17)  |
| 6. Julia Morgan                             | 13. Max Noyce (retired - 26/6/17)      |
| 7. Michelle Oates                           |  |



# Leadership Team

Teresa Jayet  
**CEO**



Brenton West  
**Director**  
Corporate Services



Terry Cronin  
**Director**  
Client Services



Chris Forbes  
**General Manager**  
Education, Training & Research



Lisa-Maree Stevens  
**General Manager**  
Community Services



George Mudford  
**General Manager**  
Southern Mallee



Chris Hobart  
**General Manager**  
Mental Health & Disabilities



Jason Spratt  
**General Manager**  
Family Services

## Mallee Family Care Audit Committee

Dr John Cooke **Chair**  
Larry O'Connor  
Ross Lake OAM  
Greg Gooch

## Chances for Children Committee of Management

Fiona Devilee **Chair**  
Anne Mansell  
Keith Richards OAM  
Gerard Jose  
Jackie Heaysman  
Marie Schlemme OAM  
Michelle Oates  
Reece McNally  
Roslyn Fox  
Gary Nalder  
Mike Mooney

## Mallee Family Care Patrons

Hon. Tim Fisher AC  
Richard Haselgrove AM

## Mallee Family Care Life Members

Bill Brown  
Andrew Mentiplay  
Anne Mansell  
Bernie Currow  
Bruce Penny  
Christine Knight OAM

Colin McLeod  
Dr Luke Rumbold  
Eddie Warhurst  
Elizabeth Maffei  
Fiona Harley OAM  
Gerald Purchase  
Jan Richards  
Jill Pattenden  
Keith Richards OAM  
Max Noyce  
Nell Flight  
Raymond Lyons  
Rev Graeme Sutton  
Rev John Taylor  
Richard Haselgrove AM  
Roger Cornell  
Ross Lake OAM  
Rotary Club of Mildura  
Somebody's Daughter Theatre Company

## Chances for Children Patrons

Lady Marigold Southey AC  
The Hon. Tim Fischer AC  
The Right Hon. Ian Sinclair AC  
Dr James Fitzpatrick  
Dr Sev Ozdowski OAM  
The Hon Nahum Mushin AM  
Dr Patricia Edgar AM  
Myf Warhurst  
Joshua Jenkins

## Chances for Children Life Members

Keith Richards OAM  
Lloyd Thomson  
Eddie Warhurst  
Brian Dodson  
Fiona Devilee  
Stefano de Pieri

## Chances for Children Champions

Vicki Krake  
Matt Gaffney  
Paul & Janet Lock



# Presidents Report

Mallee Family Care continues to advocate for improved educational outcomes for young people. As a part of its commitment and dedication to learning, Mallee Family Care has forged new partnerships to extend on its Scholarship opportunities. Mallee Family Care continues to make available through La Trobe University Mildura the Milton Whiting Scholarship for students studying social work and the Chances for Children Scholarships for students studying any degree at the Mildura La Trobe Campus.

With an identified skills shortage in the Agribusiness sector, Mallee Family Care's Chances for Children Program and La Trobe University have partnered with Wakefields Transport, Nangiloc-Colignan Farms and Mildura Fruit Company to encourage local people to study in this field while they remain in the local community. SuniTAFE has also formed a partnership with our Chances program to make available scholarships to enrolled students of any of their campuses.

Continuous learning is a strong framework of the Agency both internally for staff and externally to the many students it supports each year. Mallee Family Care provides leadership in the area of strength based practice and in order to improve our practice, the Agency is implementing outcome measurements to its client management system. This will clearly demonstrate improved outcomes for our clients as well providing evidence for our Agency to identify service gaps and to continue advocating the needs of our community.

The Agency has maintained its review of all programs and has managed to scale and scope both existing and new programmatic opportunities. It is with this in mind, that the Board has confirmed the decision to enter into the National Disability Insurance Scheme. This provides an exciting opportunity for Mallee Family Care as it will continue to maintain its service delivery in disability and mental health services across the Mallee region of Victoria and South West New South Wales, however, it has also explored the opportunity to advance these programs beyond its existing reach.

With the opportunities for growth, a review of the Agency's branding occurred. We are proud to present to you for the first time in this Annual Report, Mallee Family Care's new logo. This new logo creates a new vision, while still maintaining links with the past, it will build and strengthen the awareness of Mallee Family Care.

A thank-you is extended to my fellow Board and Audit Committee Members, a dedicated group of volunteers who firmly believe in the work of Mallee Family Care. I also acknowledge and thank our CEO, Teresa Jayet, for her leadership and the Executive and General Management Team, staff, volunteers and donors, who are passionate about improving outcomes for the most vulnerable and disadvantaged children, individuals and families across all our communities of interest.

**Ross Lake OAM**  
President

Image: ANZ Tennis Challenge: Dylan Alcott (middle) pictured with top L:R: Keith Richards, Cristiane Dean, Fiona Devilee and Prue Piez



# Ally's Story

Right across the Mallee catchment families experiencing vulnerability and disadvantage have an opportunity to participate in a range of playgroups and programs offered by the Education Research and Training Unit at Mallee Family Care that lead to significant improvements in their lives. This story about Ally and her daughter Lucy is representative of families attending these programs and how little steps can lead to big changes for our families when provided with support, understanding, opportunity and encouragement over time.

Ally was a young mum who struggled with post-natal depression and low self-esteem soon after the birth of her first daughter. As a result, she lacked confidence and found interacting with other people to be daunting. Her interactions with her daughter were limited, as she struggled with her mental health while caring for Lucy.

Ally began attending playgroups at the Total Learning Centre (TLC) when her daughter was approximately four months old. When she first started coming to playgroup she would keep

to herself but slowly she began to feel more comfortable and started mixing with other parents and children. Ally was originally quite worried about her daughter's development both socially and physically, often seeking reassurance about her parenting. As she gained confidence she joined several more playgroups including a supported playgroup for other mums with postnatal depression, Reading Discovery and a self-development program called Together Inspiring Young Minds.

Over the next four years with help from the staff at Mallee Family Care, Ally saw her daughter develop into a clever, caring and sociable young girl. Ally's new gained confidence led her to complete a certificate in General Education and is now enrolled in further studies at SuniTAFE with a real belief in herself of what she can achieve for her families future. Her daughter commenced four year old Kindergarten with the skills of language and literacy thanks to opportunities to learn through play at TLC.

Ally and her new baby Kyle started TLC playgroup earlier this year and are looking forward to giving Kyle similar opportunities and experiences that Lucy and herself enjoyed.



# Cradle to Kinder

Cradle to Kinder is a targeted antenatal and postnatal support service that provides intensive and longer-term family and early parenting support to vulnerable young mothers (aged less than 25 years) and their families. The program supports families from before birth and until the child reaches four years of age. Priority access is given to groups who are known to find it difficult to maintain engagement with services. This ensures that parents receive the early parenting support they need during the critical early years of their child's development. The priority groups for the Cradle to Kinder programs are Aboriginal women, who are or who have been in out-of-home care and women with a learning difficulty.

The Cradle to Kinder Program provides an integrated and coordinated service that is focussed on positive child outcomes and responds to the individual needs of the family over time. The long-term relationship with a consistent and trusted worker enables the parents to make positive life changes, build skills and establish social connections that will lead to independence. The objectives of the program are to:

- Improve child health and optimise child development and wellbeing from pre-birth up to four years of age.
- Promote child safety and stability.
- Strengthen parenting capacity.
- Strengthen parents'/carers' mental health, communication and problem solving skills.
- Increase the family's connection to their culture and community.
- Promote positive parent-child relationships and attachment.
- Promote the family's financial and social self-reliance.

In 2014 Mallee Family Care tendered a successful submission for the Cradle To Kinder program. Since this time Mallee Family Care has employed three full-time case workers within the program, in three different sites. One case worker is based Mildura LGA, one is based in Swan Hill LGA as well as covering Buloke and Gannawarra LGAs. With an extra position brokered to Mallee District Aboriginal Services in Mildura.

Our model is based on the understanding that vulnerable young families are more likely to seek support from those places where they already feel connected and from within their own communities, rather than from a centralised service from outside their community.

The Cradle to Kinder program has provided support to 50 young mothers and their families since 2014. There are a number of social indicators that often independently correlate with increased vulnerability and poorer outcomes for children. All of the families receiving support from the Cradle to Kinder program have experienced at least two challenges that would be considered amongst the social indicators.

# Community Engagement Team

## Our Culture & Respect Journey

Mallee Family Care, Community Engagement Safety and Wellbeing Team works closely with the local community to develop services and activities as part of the Indigenous Advancement Strategy which is driven by the needs of the community. This includes activities with a focus on family violence awareness and the reduction of drugs and alcohol use. Through the provision of a strength based, solution focused case management model to community members with qualified Aboriginal staff.

Mallee Family Care was approached to respond to an issue identified in the community, of a group of young males engaging in alcohol and drug misuse, family violence, anti-social and criminal behaviours. In response to this the 'Our Culture & Respect Journey' initiative was developed to work in partnership with Maari Ma Aboriginal Health Services, Richmond Football Club and Melbourne Storm Rugby Club to support young Aboriginal males to develop a positive connection to their culture, learn to respect themselves and others, develop confidence, and understand the impact of family violence whilst experiencing positive opportunities.

Our Culture & Respect Journey commenced with the group meeting together to develop individual goals and agreements around expected behaviours throughout this program and what would be required to be eligible to attend the Melbourne trip and meet with representatives from Richmond Football and Melbourne Storm Rugby clubs, and watch live football games.

In June the group travelled to Melbourne and met with Aaron Clark, Koori Unit at the Richmond Football Club. Aaron discussed the importance of showing respect, and having confidence in themselves. They had a tour of the Richmond Football Club and met with Richmond Football Players. They then went on to the Melbourne Storm Rugby Oval to meet with Peter Roberts, Guidance Counsellor for Melbourne Storm Rugby Team. Peter provided an overview of his Journey and his role in raising awareness around Domestic Violence and the importance of respecting woman. They had a tour of the Melbourne Storm Club Rooms and met with some of the Players. They then attended the MCG to watch North Melbourne and St Kilda play. On the second day the group watched both games of Richmond and Sydney and Melbourne Storm and Cowboys play. The group demonstrated respect for each other and themselves throughout the trip, and were provided lots of information, developed a positive connection to culture and developed problem solving and communication skills which will continue to assist them to work towards achieving their goals.



# Communities for Children

It is a community-driven program in Swan Hill and Robinvale that provides prevention and early intervention programs to families with children up to 12 years of age who are disconnected from childhood services. Mallee Family Care is the facilitating partner that oversees the delivery of Communities for Children.

The program is governed by a range of local community stakeholders and organisational representatives and delivered by community partners including Local Logic Place, Swan Hill Rural City Council, Eloquent Speech Pathology and Robinvale District Health Service.

We deliver a range of evidence-based programs including parenting and family support, a home visiting play program, a breakfast club, a school-based playgroup and in-school programs to support middle year primary students to build life skills and prepare for secondary schooling.

A major focus of Communities for Children planning has been development of an Outcomes Framework. This will provide a deep understanding of the community impact of our work with families and children. The planning to measure the social impact followed a grant from the RE Ross Trust and EW Tipping Foundation.

The new financial year marks the commencement of this new outcomes framework and the start of quarterly impact statements.

## *Beyond 2017 our key focus areas will be:*

- Team Around the Child: An evidenced-based approach to collaboration and child and family service coordination.
- Small Grants Program: Small community groups will be able to apply for funding for activities that strengthen Swan Hill and Robinvale as child-friendly communities.
- Enhancing our governance: In response to a 2017 review we will improve community participation and links between on-the-ground work and the Communities for Children committee.
- Distribution of a calendar resource for parents.

## *Supported Playgroups*

Playgroups, funded through the Indigenous Advancement Strategy, offers a warm, welcoming environment for parents and children to strengthen their relationships, learn through play and prepare for kindergarten and school. Supported playgroups occur three times a week around Robinvale and focus on engagement by parents in their child's education, linking families to support services, strengthening family bonds and supporting children's development in readiness for kindergarten and school.

Playgroup staff have led the way embedding trauma-informed practice in the Robinvale office and programs. As well, staff are promoting the importance of learning through play and quality, early years education by being involved in local events such as the Almond Blossom Festival and the Robinvale-Euston Agricultural Show.



# Investment needs to be made in our young people, and education is critical to that.

The Chances for Children Program (“Chances”) was established in 2000, its priority then, as it is now, is to remove financial barriers that would otherwise impede the ability for young people to achieve their full potential, whether it be in tertiary education, secondary school or sporting and musical activities. In order to ensure that finances do not continue to become a barrier for children within our communities the Chances program relies on the people within these same communities for its financial support.

Through Chances, becoming a Sustaining Supporter was one way that both Lloyd and Kate Thompson could invest in the children in their community. Lloyd and Kate signed on to become Sustaining Supporters in the very beginning and have looked back over the last 17 years as an experience that has been rewarding to them both, as Kate commented, ‘being able to support these children to do what they need to do to succeed in whatever that might be, whether it is in music or education, it is a lovely privilege for us, it’s marvellous’.

Lloyd and Kate are acutely aware of the importance of education, they firmly believe that in order to leave their community in a better place, investment needs to be made in our young people, and education is critical to that, ‘the more educated we are, the better off we all are’.

While the financial support is critical to the success of Chances, both Lloyd and Kate have been mentors to many Chances recipients, a component of the program that is just as important, as Kate explains, ‘I remember different people who had an influence in my life and you never forget that, we still hear from the students we have supported and they still talk about the benefits and opportunities that were provided to them by Chances, they will then go on and also give back’. For Lloyd, ‘anyone can succeed if they have the support, and if people are looking to support a worthwhile cause, a very worthwhile cause, then I would urge them to Support Chances for Children’.



# Treasurer’s Report

As noted in the 2015/16 Annual Report, the Agency’s operating environment continues to be characterised by uncertainty as governments of all persuasions continue to rely increasingly upon market-based dynamics to deliver (theoretical) savings and (so-called) ‘efficiencies’ across many areas of the Community / Human Services Sector. The opening up of the Sector to private providers is a scary proposition and one can only hope that what we have witnessed unfolding in the Vocational Education and Training Sector during two decades of privatisation is not replicated in our own Sector where meeting the real needs of some of the most vulnerable people in our society should always be the highest priority.

The Agency continues to successfully balance the need to pro-actively respond to our changing landscape in a fiscally responsible manner without stepping back from our mandate to respond to local community needs. During the 2014/15 and 2015/16 fiscal years a major review of the Agency’s operations was undertaken and this review resulted in a range of tangible

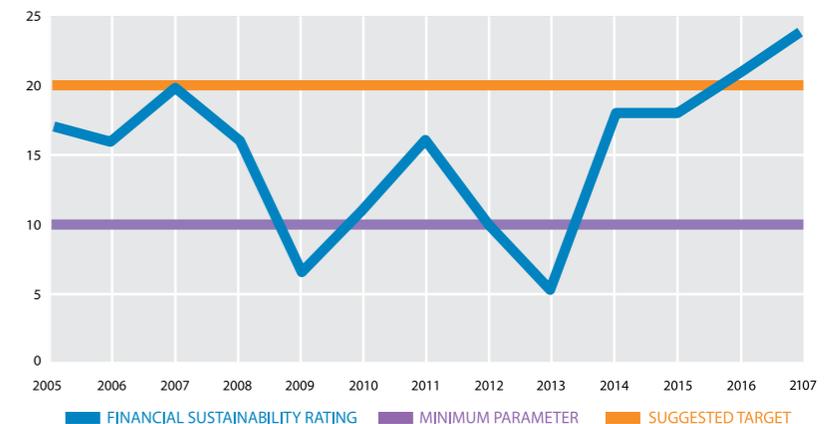
improvements in the Agency’s day-to-day operations. Much of what has been achieved has only been possible due to the willingness of Agency staff to step up to the plate and be pro-actively involved in what were, at times, some challenging innovations. As a result, the Agency’s overall financial sustainability rating has continued to strengthen (see below) which in turn has maintained the Agency’s capacity to provide where there is no provision.

The Agency’s financial performance during 2016/17 was robust with a Headline Surplus of \$886,646 (4.4% of Headline Revenue) with a Net Cash Flow of \$1,004,843 (5.0 % of

Headline Revenue) – a result which is on par with the Agency’s ‘effective’ Breakeven Point. This combined with continued prudent financial management, no borrowings, and continued improvement in the Agency’s underlying liquidity, has resulted in the Agency’s overall financial sustainability rating showing continued improvement throughout 2016/17.

Looking forward, 2017/18 will see the Agency ramp up its preparations for the NDIS roll-out across our region as we continue in our quest for stronger, more caring communities.

**Larry O’Connor**  
Treasurer



Financial Sustainability Rating is a composite index of 10 indicators mapping profitability, liquidity, indebtedness, operating efficiency, and capital expenditure.

# Financial Report

The 2016/17 financial year was one of further consolidation and focus on core activities.

In the early part of the 2016/17 financial year, a number of programs not considered to be part of the future service profile of the Agency were transferred to new auspicing organisations. Despite the consequent reduction in revenue of almost 1.5% as compared to 2015/16 we were able to report a 32% increase in the net surplus for the year to nearly \$887,000.

During 2016/17 we embarked on a program to sell property assets which we identified as no longer required or which were considered to be underperforming. Three properties were identified for sale. As a consequence of this determination, these properties were transferred from Land and Buildings to a current asset "Non-current Assets Available

for Sale" and at the same time adjustments in Other Comprehensive Income were made to write down the value of the properties to fair value. This resulted in an expense of \$272,000 and a downward revaluation in land and buildings of a further \$30,000.

Of these properties, one was sold and settled prior to June 2017; one was sold prior to 30 June 2017 but settled early in the 2017/18 financial year; and, one remains on the market.

The overall cash position has improved by just over \$1,000,000 over the 2016/17 financial year. This outcome reflects both the strong operational result for the year plus the additional funds from sale of the property referred to above. As in the previous financial year, capital expenditure was again limited to key replacements and essential systems upgrades. Given historically low financial costs, we have also chosen to finance motor vehicle replacements using medium term

chattel financing arrangements rather than using cash reserves.

A strategic review of building occupancy needs is currently underway. This will likely see further sales of properties considered inappropriate for the Agency's future service delivery needs and targeted capital expenditure to facilitate consolidation of staff in existing major properties.

A key outcome of the financial strategies actioned during the year has been a marked improvement in the current ratio of the Agency, which illustrates a sounder financial position. Excluding the cash and equivalent assets quarantined for use by Chance for Children beneficiaries, the current ratio has improved from 0.93:1 at 30 June 2016 to 1.52:1 at 30 June 2017. This result is now comfortably within the Board's required range.

**Glen Hornsby**  
Chief Financial Officer

## INDEPENDENT AUDIT REPORT TO THE MEMBERS OF MALLEE FAMILY CARE INC.

We have audited the accompanying financial report, of Mallee Family Care Inc. (the association), which comprises the statement of financial position as at 30 June 2017, the statement of profit or loss and other comprehensive income, statement of changes in equity, statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the certification by members of the Board on the annual statements giving a true and fair view of the financial position and performance of the Association.

### **Board's Responsibility for the Financial Report**

The Board of the Association is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) and the *Association Incorporation Reform Act 2012 (Vic)* and for such internal control as the Board determines is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial report of Mallee Family Care Inc. is in accordance with the *Associations Incorporation Reform Act 2012 (Vic)*, including:

- (i) Giving a true and fair view of the Association's financial position as at 30 June 2017 and of its performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards.

### RSD Audit



**KATHIE TEASDALE**

Partner

Bendigo

Date: 27th September 2017

## Statement of Financial Position

as at 30 June 2017

	Note	2017 \$	2016 \$
<i>Revenue</i>			
Contract revenue from Government	2(a)	15,681,821	15,452,099
Other program income		281,227	306,173
Fee for service income	2(b)	3,060,504	3,451,985
Donations and fundraising	2(c)	476,068	693,420
Opportunity shops and trading income		20,682	31,705
Investment income	2(d)	91,154	104,951
Sundry income		373,382	379,608
Profit on sale of fixed assets		159,125	26,307
<b>Total Revenue</b>		<b>20,143,963</b>	<b>20,446,248</b>
<i>Less: Expenses</i>			
Employee benefits		13,197,699	13,812,763
Program delivery		3,067,757	3,073,828
Payments to beneficiaries		388,625	233,378
Building occupancy and operating		560,409	545,749
Motor vehicles		282,521	283,894
Administration		922,441	971,659
Fundraising costs		274,083	229,019
Interest and finance charges		22,038	19,238
Depreciation	3	541,744	604,521
<b>Total Expenditure</b>		<b>19,257,317</b>	<b>19,774,049</b>
<b>Net surplus for the year</b>		<b>886,646</b>	<b>672,199</b>
<i>Other Comprehensive Income</i>			
Fair value adjustment for properties transferred to Non current assets held for sale	7, 8(b)	(271,940)	-
Revaluation of land and buildings	8(b)	(30,907)	166,369
<b>Total Comprehensive Income for the Year</b>		<b>583,799</b>	<b>838,568</b>

The accompanying notes form part of these financial statements

## Statement of Financial Position

as at 30 June 2017

	Note	2017 \$	2016 \$
<i>Current Assets</i>			
Cash and cash equivalents	5	5,441,632	4,436,789
Cash investments	5	1,515,205	1,494,004
Receivables	6	353,714	270,124
Other current assets	7	1,452,611	85,099
<b>Total Current Assets</b>		<b>8,763,162</b>	<b>6,286,016</b>
<i>Non-Current Assets</i>			
Property, plant and equipment	8	6,238,344	8,137,198
Total Non-Current Assets		6,238,344	8,137,198
<b>Total Assets</b>		<b>15,001,506</b>	<b>14,423,214</b>
<i>Current Liabilities</i>			
Payables	9	1,186,945	1,461,207
Employee benefits	10	1,836,911	1,944,256
Contract income in advance		1,271,788	1,181,599
Hire purchase liability (net)	11(a)	261,381	145,395
Mortgage loan		-	-
<b>Total Current Liabilities</b>		<b>4,557,025</b>	<b>4,732,457</b>
<i>Non-Current Liabilities</i>			
Employee benefits	10	150,462	202,388
Hire purchase liability (net)	11(b)	382,307	160,456
<b>Total Non-Current Liabilities</b>		<b>532,769</b>	<b>362,844</b>
<b>Total Liabilities</b>		<b>5,089,794</b>	<b>5,095,301</b>
<b>Net Assets</b>		<b>9,911,712</b>	<b>9,327,913</b>
<i>Equity</i>			
Accumulated surplus		5,998,762	5,346,207
General reserves	12	2,081,066	2,111,973
Chances for Children - Special Purpose Reserve	1(g), 17	379,746	417,595
Chances for Children Bequests - Special Purposes Reserve	17	1,452,138	1,452,138
<b>Total Equity</b>		<b>9,911,712</b>	<b>9,327,913</b>

The accompanying notes form part of these financial statements

	Note	2017 \$	2016 \$
<i>Cashflows from operating activities</i>			
<b>Receipts</b>			
Contract payments from Government		17,319,623	17,151,883
Donations and fundraising		484,399	705,555
Interest received		69,953	104,951
Other receipts		4,080,406	4,867,553
		<b>21,954,381</b>	<b>22,829,942</b>
<b>Payments</b>			
Payments to employees		(13,356,964)	(13,567,165)
Payments to suppliers and providers		(5,910,926)	(5,420,603)
Payments to Beneficiaries, Chances for Children		(427,488)	(245,047)
Interest paid		-	(15,370)
GST paid		(1,403,075)	(1,363,109)
		<b>(21,098,452)</b>	<b>(20,611,294)</b>
<b>Net cash provided by operating activities</b>		<b>855,929</b>	<b>2,218,648</b>
<i>Cashflows from investing activities</i>			
Payments for fixed assets		(116,064)	(87,186)
Proceeds from sale of fixed assets		229,364	39,680
Proceeds from sale of assets held for resale		265,000	-
<b>Net cash provided by (used in) investing activities</b>		<b>378,300</b>	<b>(47,506)</b>
<i>Cashflows from financing activities</i>			
Hire Purchase contracts repaid		(229,386)	(124,121)
Transfer to term deposits with terms exceeding 3 months		-	(1,494,004)
Mortgage loan repaid		-	(20,000)
<b>Net cash used in financing activities</b>		<b>(229,386)</b>	<b>(1,638,125)</b>
Net increase (decrease) in cash for the year		1,004,843	533,017
Cash as beginning of financial year		4,436,789	3,903,772
<b>Cash at end of financial year</b>		<b>5,441,632</b>	<b>4,436,789</b>

## Statement of Changes in Equity

for the year ended 30 June 2017

	Total 2017 \$	Total 2016 \$	Accum. Surplus 2017 \$
Balance at beginning of the financial year	9,327,913	8,489,345	5,346,207
Surplus/(Deficit for the year	886,646	672,199	924,495
Other comprehensive income for the year	(302,847)	166,369	(271,940)
Transfers to/(from) Reserves	-	-	-
<b>Balance at the end of the financial year</b>	<b>9,911,712</b>	<b>9,327,913</b>	<b>5,998,762</b>

The above statement should be read in conjunction with the accompanying notes

### Note 1: Statement of significant accounting policies

The financial statements were authorised for issue on 13 September 2017 by the committee.

#### Basis of Preparation

Mallee Family Care Inc. ("the Agency") applies Australian Accounting Standards - Reduced Disclosure Requirements as set out in AASB1053:

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements of the Australian Accounting Standards Board ("AASB") and the Associations

Incorporation Reform Act 2012.

The Agency is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis

and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar. All amounts are expressed in Australian dollars.

#### Accounting Policies

##### (a) Property, Plant and Equipment

Land and buildings are measured at fair value based on periodic, but completed at least every 5 years, valuations by external independent valuers, less accumulated depreciation for buildings.

## Statement of Changes in Equity continues

for the year ended 30 June 2017

Accum. Surplus 2016 \$	General Reserves (Note 12) 2017 \$	General Reserves (Note 12) 2016 \$	Chances for Children (Note 17) 2017 \$	Special Purposes Reserves		
				Chances for Children (Note 17) 2016 \$	Chances for Children Bequests (Note 17) 2017 \$	Chances for Children Bequests (Note 17) 2016 \$
4,736,224	2,111,973	1,945,604	417,595	355,379	1,452,138	1,452,138
609,983	-	-	(37,849)	62,216	-	-
-	(30,907)	166,369	-	-	-	-
-	-	-	-	-	-	-
<b>5,346,207</b>	<b>2,081,066</b>	<b>2,111,973</b>	<b>379,746</b>	<b>417,595</b>	<b>1,452,138</b>	<b>1,452,138</b>

In periods when the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the carrying amount for the land and buildings is not materially different from fair value.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the revaluation surplus in equity. Revaluation decreases that offset previous increases in the same class of assets shall be recognised in other comprehensive income under the heading of revaluation surplus. Other decreases are recognised in profit and loss.

Any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event that the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in surplus or deficit, or as a revaluation

decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when the impairment indicators are present, refer Note 1(p).

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Agency and the costs of the item can be measured reliably. All repairs and maintenance are recognised as expenses in profit and loss during the financial year in which they are incurred.

**Note 1: Significant accounting policies (cont)**

Assets with a cost in excess of \$1,000 are capitalised and depreciation has been provided on depreciable assets so as to allocate their cost - or valuation - over their estimated useful lives using the methods as set out below. Estimates of the remaining useful lives and depreciation method for all assets are reviewed at least annually.

Gains and losses on disposals are determined by comparing net proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they occur. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained surplus.

**(b) Fair Value of Assets and Liabilities**

The Agency measures some of its assets and liabilities at fair value on a recurring basis.

Fair value is the price the Agency would receive to sell an asset or would have to pay to transfer a liability in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market

The depreciation rates used for each class of depreciable asset are:

Depreciable Asset	Depreciation Method:	Depreciation Rate:
Furniture and equipment	Prime Cost	10.0% to 20.0%
Computer equipment	Prime Cost	25.0% to 40.0%
Buildings	Prime Cost	1.67%
Building improvements	Prime Cost	5% to 20%
Motor vehicles	Prime Cost	20%

participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market value may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. The valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability)

or, in the absence of a such a market, information is extracted from the most advantageous market available to the entity at the reporting date (i.e. the market that maximises the receipts from the sale of an asset or minimises the payment that would be required to transfer a liability, after taking into account transaction and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

The fair value of liabilities may be valued, where there is no observable market price in relation to the transfer of an identical or similar

financial instrument, by reference to observable market information where identical or similar instruments are held as assets. Where this information is not available, other valuation techniques are adopted and, where significant, are detailed in the respective notes to the financial statements.

**(c) Employee Provisions**

**Short term employee benefits**

Provision is made for the Agency's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and time-off in lieu of overtime. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Agency's obligations for short-term employee benefits such as wages and salaries are recognised as a part of current trade and other payables in the statement of financial position.

**Other long term employee benefits**

Provision is made for employees' annual leave and long service leave entitlements not expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to end-of reporting-period market yields on government bonds that have maturity dates approximating the terms of the obligations. Any remeasurements of other long-term employee benefit obligations due to changes in assumptions are recognised in profit or loss in the periods in which the changes occur.

The Agency's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Agency does not have an unconditional right to defer settlement for at least 12 months

after the reporting date, in which case the obligations are presented as current provisions.

**(d) Revenue and Other Income**

**Contract Revenue from Government**

The Agency has adopted the revenue recognition provisions of AASB 1058 (and the related amendments to AASB 15) prior to that Standard coming into effect on 1 January 2019. Early adoption is permitted by the Standard and the Agency has determined that the new standard provides the most appropriate basis for recognition of income from this contract revenue.

The Agency has determined that its agreements with its various Government funders are contracts. The funders are able to enforce their rights in the contracts to require the Agency to return the funds provided if the Agency does not fulfil specific performance obligations, and the funding provided can be reasonably allocated across these performance obligations.

When revenue is received it is recognised in the statement of financial position as a liability, contract income in advance, until the service obligations to

## Note 1: Significant accounting policies (cont)

the funders are met. Income is recognised proportionally as services to meet contracted obligations are delivered.

Prior year comparatives and opening retained earnings figures have not been adjusted as the Agency has determined that the outcomes would not have been materially different had AASB 1058 been applied to earlier periods.

### Other Income

Donations and bequests are recognised as revenue when received. Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.

Revenue from the provision of services is recognised on the provision of the service to the customer.

All revenue is recognised net of goods and services tax.

### (e) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at-call

with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. For purposes of the Cash flow Statement, cash and cash equivalents includes cash on hand, at bank and on deposit.

### (f) Payables

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the Agency during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

### (g) Chances For Children Fund

The Chances for Children Fund ("Chances") was established in the 2001 financial year. Chances was started as a partnership between the Agency and three water authorities in north western Victoria. Its charter is to raise money from public subscription and general donation which is to be used to enhance opportunities for disadvantaged young people from the region. Chances provides funding to assist such children with education, dealing with disabilities

and deprivations arising from disadvantage.

The Agency considers that funds raised through the efforts of Chances (less any applicable expenses) are quarantined for use in accordance with the recommendations of a separate advisory board. As such, Chances is operated as a Special Purpose Reserve within the Agency. Income and expenditure identified as relating to Chances is recognised accordingly in the Income and Expenditure Statement. Assets representing the net balance of the fund are identified in the Balance Sheet and the capital of the fund is disclosed as a Special Purpose Reserve within Equity.

In addition, supplementary financial statements designed to provide an understanding of the financial position and performance of the Chances For Children Fund are included at Note 17.

### (h) Internal Transactions

In compiling this financial report, internal transactions, including charges to programs for use of motor vehicles, property, occupancy, general administration and other charges have been eliminated.

### (i) Accounts Receivable and Other Debtors

Accounts receivable and other debtors largely include amounts due from customers for the provision of services provided in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade receivables are non interest bearing and are generally collected within 30 days.

### (j) Goods and services tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office ("ATO").

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components

of cash flows arising from investing or financing activities which are recoverable from, or payable, to the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

### (k) Income Tax

The Agency has an Income Tax Exemption under Subdivision 50-B of the Income Tax Assessment Act 1997 and therefore is not subject to income tax.

### (l) Superannuation

In accordance with statutory requirements the Agency contributed 9.5% (2016: 9.5%) of gross remuneration for its accumulation members to a range of funds as designated by the members. Assets accumulate in the funds to meet members' benefits as they retire. These contributions are recognised as an expense when incurred.

### (m) Reserves

#### Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements on the revaluation of non-current assets.

#### General Capital Reserve

The general capital reserve is

used to record funds received and brought to account as income which have been applied to the acquisition of capital assets.

#### Building Reserve

The building reserves are used to record funds provided through fund raising efforts specifically for the purchase and upgrade buildings in Mildura, Swan Hill and Kerang.

### (n) Impairment Of Assets

At the end of each reporting period, the Agency assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (eg in accordance with the revaluation model in AASB 116: Property, Plant and Equipment). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

## Note 1: Significant accounting policies (cont)

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

### (o) Financial Instruments

#### **Recognition, Measurement and Classification**

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Agency commits itself to either purchase or sell the asset (ie trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified as at fair value through profit and loss, in which case the transaction costs are recognised immediately as expense in profit and loss.

(i) Loans and receivables  
Loans and receivables are non-derivative financial assets with fixed or determinable payments, that are not quoted in an active market and are subsequently measured at amortised cost using the effective interest rates method.

(ii) Financial liabilities  
Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost using the effective interest rate method.

#### **Impairment**

At each reporting date, the Agency assesses whether there is objective evidence that a financial instrument has been impaired. Impairment gains and losses are recognised in the statement of operations.

#### **Derecognition**

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the Agency no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are

either extinguished, cancelled or expire. The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in the profit and loss.

### (p) Critical Accounting Judgements, Estimates and Assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant

risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

#### **Estimation of useful lives of assets**

The Agency determines the estimated useful lives and related depreciation and charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

#### **Impairment of non-financial assets**

The Agency assesses impairment of non-financial assets at each reporting date by evaluating conditions specific to the Agency and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

#### **Employee benefits provision - current**

For the purpose of measurement, AASB 119: Employee Benefits defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. As the Agency expects that all of its employees would use all of their annual leave entitlements earned during a reporting period before 12 months after the end of the reporting period, the Agency believes that obligations for annual leave entitlements satisfy the definition of short-term employee benefits and, therefore, can be measured at the (undiscounted) amounts expected to be paid to employees when the obligations are settled.

#### **Employee benefits provision - non current**

As discussed in note 1(d), the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the

reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

### (q) New Accounting Standards For Application in Future Periods

Certain new Australian Accounting Standards have been issued that are not mandatory for the 30 June 2017 reporting period. The Agency has assessed these pending standards and has identified that no material impact will flow from the application of these standards in future reporting periods.

## Statement of Financial Position

as at 30 June 2017

	2017 \$	2016 \$
<i>Note 2: Revenue</i>		
<b>(a) Government Contract Revenue</b>		
Victorian Government	7,390,558	7,105,206
Commonwealth Government	5,513,268	6,098,127
New South Wales Government	2,777,995	2,248,766
	<b>15,681,821</b>	<b>15,452,099</b>
<b>(b) Fee for Service Income</b>		
Includes income from service delivery contracts not directly funded by government.		
<b>(c) Donations and Fundraising</b>		
Bequests	19,962	275,000
Other fundraising	456,106	418,420
	<b>476,068</b>	<b>693,420</b>
<b>(d) Investment Income</b>		
Interest	91,154	104,951
	<b>91,154</b>	<b>104,951</b>
Rent on sub-tenancies in operating properties amounting to \$170,990 (2016: \$107,931) has been included in other program income.		
<i>Note 3: Surplus for the Year</i>		
<b>The surplus for the year is after charging: Depreciation:</b>		
Buildings and building improvements	179,119	183,788
Furniture and equipment (Operations)	214,994	254,701
Motor vehicles	147,631	166,032
	<b>541,744</b>	<b>604,521</b>
Superannuation contributions	1,031,656	1,093,151
Provision for doubtful debts	-	-
Rental expense on operating leases	<b>30,717</b>	<b>3,197</b>
<i>Note 4: Key Management Personnel Compensation</i>		
Any persons having authority and responsibility for planning, directing and controlling activities of the Agency, directly or indirectly, are considered to be key management personnel (KMP). The totals of remuneration paid to KMP of the Agency during the year are as follows:		
Key management personnel compensation	<b>572,164</b>	<b>859,925</b>
A restructure completed during the year ended 30 June 2017 resulted in a reduction in the number of key management positions. For details of other transactions with KMP, refer to Note 14.		

	Note	2017 \$	2016 \$
<i>Note 5: Cash and Cash Equivalents</i>			
Petty cash advances and cash on hand		1,490	1,640
Cash at bank - unrestricted		4,577,975	4,059,420
Cash at bank - Chances for Children	17	316,679	375,729
Short term investments - term deposits		545,488	-
Cash and Cash Equivalents		<b>5,441,632</b>	<b>4,436,789</b>
Term deposits where term exceeds 3 months, Chances for Children	17	1,515,205	1,494,004
Cash Investments		<b>1,515,205</b>	<b>1,494,004</b>
The effective interest rate on short-term bank deposits was 2.5% (2016: 2.8%). These deposits have maturities ranging from 3 to 7 months.			
<i>Note 6: Receivables - Current</i>			
Sundry debtors		363,714	2 80,124
Other receivables		-	-
less Provision for doubtful debts		(10,000)	(10,000)
		<b>353,714</b>	<b>270,124</b>
Movement in Provision for Doubtful Debts:			
Opening balance		(10,000)	(10,000)
Charged to expense		-	-
Closing balance		<b>(10,000)</b>	<b>(10,000)</b>
<b>Financial assets at amortised cost classified as receivables: Total current</b>		<b>353,714</b>	<b>270,124</b>
<i>Note 7: Other Current Assets</i>			
Prepayments		77,611	85,099
Non-current assets held for sale		1,375,000	-
		<b>1,452,611</b>	<b>85,099</b>
During the year ended 30 June 2017 the Board resolved to actively market 3 properties owned by the Agency. In implementing this decision, the properties were adjusted to fair value and the fair values transferred from property, plant and equipment to assets held for sale.			
<b>Movements in Non-current assets held for resale are summarised below:-</b>			
Balance at beginning of year		-	-
Transferred from property, plant and equipment		1,640,000	-
Subsequent sales		(265,000)	-
Balance at end of year		<b>1,375,000</b>	-

## Statement of Financial Position

as at 30 June 2017

	2017 \$	2016 \$
<i>Note 8: Property, Plant and Equipment</i>		
<b>(a) Gross carrying amount and accumulated depreciation</b>		
Land at fair value (i)	1,699,000	2,394,000
	<b>1,699,000</b>	<b>2,394,000</b>
Buildings at fair value (i)	3,255,847	4,461,213
Capital Work in Progress - Buildings	43,990	-
less Accumulated depreciation	(93,820)	(98,785)
	<b>3,206,017</b>	<b>4,362,428</b>
Building improvements at fair value (i)	1,143,306	1,345,012
less Accumulated depreciation	(809,456)	(830,913)
	<b>333,850</b>	<b>514,099</b>
Motor vehicles (at cost)	1,528,657	1,707,152
less Accumulated depreciation	(820,831)	(1,225,580)
	<b>707,826</b>	<b>481,572</b>
Furniture and equipment (at cost)	1,213,077	1,940,486
less Accumulated depreciation	(921,426)	(1,555,387)
	<b>291,651</b>	<b>385,099</b>
Chances for Children Fund furniture and equipment (at cost)	9,934	9,934
less Accumulated depreciation	(9,934)	(9,934)
	-	-
<b>Net Property, plant and equipment</b>	<b>6,238,344</b>	<b>8,137,198</b>

(i) The Board has reviewed fair values at 30 June 2017 and is satisfied that carrying values are consistent with fair values at that date. Refer Note 21.

	Land \$	Buildings \$	Building Improvements \$	Motor Vehicles \$	Furniture & Equipment \$	Total \$
Balance at the beginning of year	2,394,000	4,362,428	514,099	481,572	385,099	<b>8,137,198</b>
Additions	-	43,989	14,829	495,967	106,463	<b>661,248</b>
Disposals	-	-	-	(54,719)	(20,792)	<b>(75,511)</b>
<b>Properties Actively Marketed (Refer Note 7):</b>						
Transfer to Non current assets held for sale	(695,000)	(847,443)	(97,557)	-	-	<b>(1,640,000)</b>
Revaluation	-	(30,907)	-	-	-	<b>(30,907)</b>
Fair Value Adjustment	-	(250,520)	(21,420)	-	-	<b>(271,940)</b>
Depreciation expense	-	(71,530)	(76,101)	(214,994)	(179,119)	<b>(541,744)</b>
Carrying amount at the end of year	<b>1,699,000</b>	<b>3,206,017</b>	<b>333,850</b>	<b>707,826</b>	<b>291,651</b>	<b>6,238,344</b>
<b>Year Ended 30 June 2016</b>						
<b>Reconciliation of carrying values by asset class</b>						
Balance at the beginning of year	2,334,183	4,332,828	599,715	476,701	478,895	<b>8,222,322</b>
Additions	-	-	3,464	273,645	89,992	<b>367,101</b>
Disposals	-	-	-	(14,073)	-	<b>(14,073)</b>
Revaluation	59,817	106,552	-	-	-	<b>166,369</b>
Depreciation expense	-	(76,952)	(89,080)	(254,701)	(183,788)	<b>(604,521)</b>
Carrying amount at the end of year	<b>2,394,000</b>	<b>4,362,428</b>	<b>514,099</b>	<b>481,572</b>	<b>385,099</b>	<b>8,137,198</b>

	2017 \$	2016 \$
<i>Note 9: Payables</i>		
<b>Current Unsecured</b>		
Trade Creditors	151,792	434,217
Sundry creditors	220,528	249,775
GST and PAYG payable	277,208	214,352
Other creditors	537,417	562,863
	<b>1,186,945</b>	<b>1,461,207</b>
Financial liabilities at amortised cost classified as payables: Total current	<b>909,737</b>	<b>1,246,855</b>

### Collateral pledged

No collateral has been pledged for any payables balances.

## Statement of Financial Position

as at 30 June 2017

	2017 \$	2016 \$
<i>Note 10: Employee Benefits</i>		
<b>Current</b>		
Provision for annual leave	844,651	949,977
Provision for time-off in lieu of overtime	86,976	67,781
Provision for long service leave	905,284	926,498
	<b>1,836,911</b>	<b>1,944,256</b>
<b>Non Current</b>		
Provision for long service leave	150,462	202,388
<b>Total</b>	<b>1,987,373</b>	<b>2,146,644</b>
<i>Note 11: Hire Purchase Liabilities</i>		
<b>(a) Current</b>		
Secured hire purchase contracts	283,797	157,303
Less Unexpired finance charges	(22,416)	(11,908)
	<b>261,381</b>	<b>145,395</b>
<b>(b) Non-Current</b>		
Secured hire purchase contracts	408,650	163,407
Less Unexpired finance charges	(26,343)	(2,951)
	<b>382,307</b>	<b>160,456</b>
Hire Purchase Commitments:		
Payments due not later than 12 months	283,797	157,303
Payments due between 12 months and 5 years	408,650	163,407
Minimum Hire Purchase Payments	<b>692,447</b>	<b>320,710</b>
Less: Future finance charges	(48,759)	(14,859)
	<b>643,688</b>	<b>305,851</b>

Each hire purchase contract is secured by the underlying asset, which in all cases is a motor vehicle.

	2017 \$	2016 \$
<i>Note 12: Reserves</i>		
Swan Hill building reserve	95,000	95,000
Kerang building reserve	72,820	72,820
Mildura building reserve	269,638	269,638
General capital reserve	551,343	551,343
Asset Revaluation Reserve	1,092,265	1,123,172
	<b>2,081,066</b>	<b>2,111,973</b>

### Building Reserves - Swan Hill, Kerang and Mildura

These reserves were created to identify funds raised specifically for the construction and upgrade of buildings at the three locations which was treated as income when the funds were received.

### General Reserve

The general capital reserve is used to record funds received and brought to account as income which have been applied to the acquisition of capital assets.

### Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements on the revaluation of non-current assets.

The Assets Revaluation Reserve is comprised as follows:-

	Land		Buildings	
	2017 \$	2016 \$	2017 \$	2016 \$
Balance at the beginning of the year	1,012,238	952,421	110,934	4,382
Revaluation increment (decrement)	(30,907)	59,817	-	106,552
Balance at the end of the year	<b>981,331</b>	<b>1,012,238</b>	<b>110,934</b>	<b>110,934</b>

## Statement of Financial Position

as at 30 June 2017

	2017 \$	2016 \$
<i>Note 13: Cash Flow Information</i>		
<b>Reconciliation of Net Result for the year to Net Cash Inflow (Outflow) from Operating Activities</b>		
<b>Net surplus for the year</b>	886,646	672,199
<b>Non-cash items in current year surplus:</b>		
Depreciation	541,744	604,521
Hire purchase finance charges	22,038	3,868
Provision for doubtful debts	-	5,000
Interest reinvested on deposits with maturities longer than 3 months	(21,201)	-
Loss (Profit) on sale of fixed assets	(153,852)	(25,607)
Profit on sale of asset held for resale	-	-
<b>Changes in assets and liabilities:</b>		
Increase (decrease) in payables	(337,112)	368,309
Increase (decrease) in contracts income in advance	90,189	(109,542)
Increase in employee provisions	(159,271)	245,598
Increase (decrease) in GST and PAYG	62,850	(3,350)
Decrease (increase) in accounts receivable	(83,590)	454,278
Decrease (increase) in prepayments	7,488	3,374
<b>Net cash from operating activities</b>	<b>855,929</b>	<b>2,218,648</b>

## Note 14: Related Party Transactions

### (i) Responsible Persons

The names of the board members who held office during the reporting period are:-

Ross Lake (Chair)  
 Marie Schlemme (Deputy Chair)  
 John Cooke (Chair of Audit Committee)  
 Larry O'Connor (Treasurer)  
 Michael Hopkins  
 Jim Kirkpatrick  
 Margaret Thomson  
 Michelle Oates  
 Julia Morgan (appointed December 2016)  
 Max Noyce (resigned June 2017)  
 Keith Richards (resigned June 2017)  
 Chris Riordan (resigned May 2017)  
 Rachel White (resigned May 2017)

### (ii) Board Members' Remuneration

No remuneration was paid to board members during the year.

### (iii) Board Members' Transactions

During the year the following transactions with Board Members or Board Member-related entities were recognised:

A business in which Ross Lake has a beneficial interest is a supplier of fuel to the Agency. The terms of the transactions were net 30 days and the total payments recognised in the financial report were \$14,350 (2016 - \$12,600). An amount of \$1,000 was owed by the Agency at 30 June 2017 (2016 - \$50).

An organisation of which John Cooke is Board member and deputy chair purchased consulting services from the Agency. The terms of the transactions were consistent with normal trading terms and the total of amounts received in the financial report was \$25,190 (2016 - \$81,180). An amount of \$nil was owed to the Agency at 30 June 2017 (2016 - \$1,623).

### (iv) Retirement and Superannuation Payments

Amounts paid directly on retirement from office or to prescribed superannuation funds for the provision of retirement benefits for board members were \$nil (2016 - \$nil).

### (v) Loans

No loans have been made, guaranteed or secured by the Agency to Key Management Personnel during the reporting period.

### (vi) Other related party transactions

There are no other matters to report.

## Note 15: Capital Commitments

As at 30 June 2017 the Agency had no material capital commitments.

## Note 16: Agency Details

The principal places of business of the Agency are as follows:-

1-3 Devenport Street	Dareton
3 Scoresby Street	Kerang
122 Ninth Street	Mildura
53 Eighth Street	Mildura
229 Beveridge Street	Swan Hill

Mallee Family Care Inc operates in one geographic area being Mallee region of north west Victoria and south west New South Wales.

## Note 17: Chances for Children Fund Financial Statements

The Chances for Children Fund ("Chances") was established in the 2001 financial year. Chances was started as a partnership between the Agency and three water authorities, Lower Murray Water, First Mildura Irrigation Trust and Sunraysia Rural Water. Its charter is to raise money from public subscription and general donation which is to be used to enhance opportunities for disadvantaged young people from the region. Chances will provide funding to assist such children with education, dealing with disabilities and deprivations arising from disadvantage.

The Agency considers that funds raised through the efforts of Chances (less any applicable expenses) are quarantined for use in accordance with the recommendations of an advisory board.

## Statement of Financial Position

as at 30 June 2017

	Note	2017 \$	2016 \$
<i>Note 17: Chances for Children Fund Financial Statements (cont)</i>			
<b>Revenue</b>	17(a)		
Sustaining Supporters		181,120	176,474
Other donations		90,682	109,412
Fundraising activities		85,130	64,194
Sundry income		1,695	2,146
Total Operating Revenue		<b>358,627</b>	<b>352,226</b>
<b>Expenditure</b>	17(a)		
Other operating and project expenses		7,851	26,379
		<b>7,851</b>	<b>26,379</b>
<b>Funds Available For Distribution</b>		<b>350,776</b>	<b>325,847</b>
less Payments to beneficiaries		(388,625)	(263,631)
Operating surplus Chances For Children		<b>(37,849)</b>	<b>62,216</b>
<b>Current Assets</b>			
Cash at bank		316,679	375,729
Term deposit where term exceeds 3 months		1,515,205	1,494,004
Total Current Assets		<b>1,831,884</b>	<b>1,869,733</b>
<b>Non-Current Assets</b>			
Furniture and equipment (net) (Refer Note 8)		-	-
Total Non-Current Assets		-	-
<b>Total Assets</b>		<b>1,831,884</b>	<b>1,869,733</b>
<b>Net Assets</b>		<b>1,831,884</b>	<b>1,869,733</b>
<b>Fund Equity</b>			
Opening general reserve balance		417,595	355,379
Surplus (deficit) for year		(37,849)	62,216
Transfer to bequests reserve		-	-
Closing general reserve balance		<b>379,746</b>	<b>417,595</b>

	2017 \$	2016 \$
Opening bequests reserve balance	1,452,138	1,452,138
Transfer from general reserve	-	-
Closing bequests reserve balance	1,452,138	1,452,138
Closing fund balance	<b>1,831,884</b>	<b>1,869,733</b>

### (a) Internal Transactions

Revenue and expenditure in these supplementary financial statements includes internal transactions with the operating fund of the Agency. In the income and expenditure statement, these transactions have been eliminated in accordance with the accounting policy outlined in Note 1(h).

### (b) Contingent Liability For Future Beneficiary Payments

A significant proportion of payments to beneficiaries of Chances For Children represents support for young people undertaking tertiary study. No commitment is given to tertiary beneficiaries at the commencement of the first year of their studies that support will automatically be granted over the duration of their course. However, in the normal course of events beneficiaries do receive support

from Chances For Children for at least the second year of their studies. Circumstances where funding will not be continued include deferral or termination of the course and an improvement in the student's financial situation.

At 30 June 2017, the estimated commitment to future funding of existing tertiary beneficiaries is \$237,880 (2016: \$139,952). This figure is calculated based on the net present value of estimated future cash outflows relating to these beneficiaries. It takes account of anticipated future drop out rates and other mitigating factors.

### Note 18: Contingent Assets and Liabilities

As at 30 June 2017 the Agency had no material contingent assets or liabilities other than the contingent liability outlined in Note 17(b).

### Note 19: Events Occurring Subsequent to Reporting Date

As of 15 August 2017 the Agency transferred its contract to provide services under the Commonwealth Disability Employment Assistance program. Clients formerly employed under this program have been transferred to the new service provider, which has assumed responsibility for their employee entitlements. A number of the supervisory and administrative staff formerly employed in this program have been made redundant at 15 August 2017. Redundancy entitlements for these staff members were fully provided for at 30 June 2017.

## Statement of Financial Position

as at 30 June 2017

	Note	2017 \$	2016 \$
<i>Note 20: Financial Risk Management</i>			
<b>Financial Assets</b>			
Cash and cash equivalents		5,441,632	5,930,793
Cash and cash equivalents, Chances for Children		1,831,884	1,931,949
Loans and receivables		353,714	270,124
<b>Financial liabilities</b>			
Financial liabilities at amortised cost		7,627,230	8,132,866
- payables		909,737	1,246,855
- hire purchase liabilities		643,688	305,851
- mortgage loan		-	-
		<b>1,553,425</b>	<b>1,552,706</b>
<i>Note 21: Fair Value Measurements</i>			
The Agency has assets as set out in the table below that are measured at fair value on a recurring basis after initial recognition. The Agency does not subsequently measure any liabilities on a recurring basis and has no assets or liabilities that are measured at fair value on a non-recurring basis.			
<b>Non-financial assets</b>			
Non-current assets held for sale(i)	7	1,375,000	-
Freehold land (ii)	8(a)	1,699,000	2,394,000
Freehold buildings (iii)	8(a)	3,539,867	4,876,527
		<b>5,238,867</b>	<b>7,270,527</b>

(i) For Non-current assets held for sale, the fair values have been based on advice provided by the selling agent.

has reviewed the carrying values at 30 June 2017 and is satisfied that these are consistent with fair value at that date.

independent valuations. The board has reviewed the carrying values at 30 June 2017 and is satisfied that these are consistent with fair value at that date.

(ii) For freehold land, the fair values have been determined using a market approach based on 2016 independent valuations. The board

(iii) For freehold buildings, the fair values have been determined using a market approach based on 2016

## Mallee Family Care Inc.

### Statement by Members of The Board for the Year Ended 30 June 2016

In the opinion of the Board the financial report set out on pages 1 to 20:

1. Presents a true and fair view of the financial position of Mallee Family Care Inc. as at 30 June 2017 and its performance for the year ended on that date in accordance with Australian Accounting Standards - Reduced Disclosure requirements and the requirements of the Australian Charities and Not-For-Profits Commission Act 2012; and
2. At the date of this statement there are reasonable grounds to believe that Mallee Family Care Inc. will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Board by:



Ross Lake **President**



Larry O'Connor **Treasurer**

Dated: 13 September 2017

## Our Staff

Raymond Alabaster  
Kane Alderson  
Mark Alderton  
Kristen Alicastro  
Jade Alvey  
Lynette Andrew  
Nicholas Annand  
Susan Argus  
David Barnes  
Chantelle Barton  
Tiarn Baskin  
Eden Beckett  
Moya Bell  
Thora Bennett  
Elissah Berrett  
Billie-Jo Best  
Reminiscing Bettini  
Fiona Bilucaglia  
Kaylene Birch  
Christine Bishop  
Jennifer Blackman  
Steven Bliim  
Jamie Lee Bloomfield  
Janet Bonython  
Christianna Boulton  
Garth Boyd  
Tania Brookes  
David Brown  
Natahlia Brown

Alicia Bruton  
Cathy Bruton  
Kellie Bunney  
Catherine Burgess  
Vicki Burrell  
Kendal Busch  
Brianna Caldwell  
Vanessa Callipari  
Ashlee Cameron  
Donna Campbell  
Tracey Carruthers  
Daniel Carter  
Marlene Carter  
Lynn Chadwick  
Jordan Chadwick  
Noel Chambers  
Lyndon Chaproniere  
Helen Chaston  
Shaun Clark  
Melinda Clarke  
Allison Cliffe  
Shannon Clifford  
Haylee Coburn  
Sharon Coburn  
Jane Collins  
Allison Collyer  
Josephine Comitti  
Mark Corcoran  
Lesley Cordoma

Kate Cotching  
Kristy Cox  
Terry Cronan  
Robyn Croydon  
Jennifer Cumming  
Adelle Currow  
Cheryl Dalton  
Leesa Dalton  
Suzanne Daly  
Vicki Dane  
Leanne Davey  
Nathan Davies  
James Davis  
Blake Davis  
Carly Davis  
Mark Dean  
Cristiane Dean  
Gordon Dehne  
Maddison Dichiera  
Brian Dodson  
James Dreyer  
Cathryn Dunn  
Geoffrey Dunstan  
Paul Dyke  
Timothy Eastick  
Rhiannon Edelsten  
Bernadette Edmansson  
Nathan Egberts  
Abida Elahi

April Elliott  
Lenard Ellis  
Aroha Fisher  
Vanna Fletcher  
Spiros Fonda  
Amy Foott  
Christine Forbes  
Sherrin Ford  
Samia Fox Rajei  
Dianne Frankel  
Lynne French  
Maree Fullgrave  
Jeri Fung  
Marly Gaylor  
Machela Gazzard  
Melinda George  
Tahnaya Giddings  
Carmen Gilby  
Simone Ginman  
Erin Glasson  
Kiri Graham  
Kahlia Gray  
Jesse Grayling  
Adam Gregory  
Julie Grimshaw  
Katherine Hadfield  
Ofa Hakalo  
Garry Halliday  
Angela Halton

Rebecca Hamilton  
Kevin Harford  
Fiona Harley  
Tianne Harris  
Sophie Hart  
Christine Hartwig  
Rebecca Hawson  
Julie Hawtin  
Alan Heaysman  
Jacqueline Heaysman  
Wendy Hersey  
Jan Hickmott  
Stephanie Higgins  
Dianna Hillas  
Christopher Hobart  
Bronwyn Hogan  
Rozanne Hogan  
Paul Hogarth  
Teniel Hogg  
Katy Hope  
Glen Hornsby  
Robyn Hosking  
Mitchell Hoye  
Jasmin Hudson  
Sharn-Lee Hunt  
Brodie Hussein  
Thomas Hutchinson  
Donna l'Anson  
Michelle Ilsley  
Kaitlyn Janssen  
Teresa Jayet  
Emma Jennings  
Rhiannon Jennings  
Christine Jobe  
William Johnson  
Donna Johnson  
Rachel Johnson  
Robyn Johnson  
Shane Johnston  
Naomi Jory  
Sandra Judd  
Maddison Keating  
Catrina Kelly  
Julie Kelly  
John Kerr

Paul Knight  
Christine Knight  
Eduardo Laginha  
Karen Lanyon  
Jessica Lanza  
John Lauder  
Llywela Lawn  
Christine Leamon  
Kylie Lloyd  
Chantelle Locke  
Paul Lockett  
Amanda Lowe  
Jessica MacDonald  
Alison MacGregor  
Sally Macri  
Sheryl Maddren  
Renee Mailes  
Janice Male  
Lauren Maloney  
Nadine Malycha  
Pina Mancinelli  
Hazel Mangano  
Anita Manuel  
Vanessa Martin  
Jacinta Martin  
Danielle Mazza  
Todd McCarthy  
Benjamin McCoy  
Annye McCullagh  
Paul McCullagh  
Angela McGown  
Kim McGrath  
Meagan McGregor  
Adam McGregor  
Fabienne McIntosh  
Allison McLeod  
Kathleen McManus  
Madison McPhail  
Alison MEEK  
Rhonda Menzies  
Jessica Merrett  
Ashleigh Middleton  
Karen Middleton  
Verity Mihan  
Elisha Miller  
Emma Milne

Bernadette Mitchell  
Kathryn Mitchell  
Anita Morello  
Natalie Morgan  
Madeleine Morrish  
George Mudford  
Catherine Murphy  
Debbie Murphy  
Peter Musgrove  
Sheila Mutch  
Saverina Napoli  
Maralea Nau  
Stuart Nevill  
Lisa Nguyen  
Helen Nicholas  
Hailey Nocera  
Peta-Lyn Nosatti  
Margaret Nugent  
Mandi O'Bree  
Nathan O'Connor  
Mandy O'Neil  
Arran O'Rielly  
Christian Osborne  
Jayden Ouchirenko  
Lucinda Parr  
Georgie Parsons  
Deonie Pay  
Anjelica Pelasio  
Prudence Piez  
Stacey Pinnington  
Alex Piscitelli  
Melissa Pitt  
Ian Plunkett  
Joheb Poudel  
Annette Power  
Laura Priest  
Rachel Pumpa  
Steven Radford  
Bonnie Ransome  
Peta Reid  
Sharen Riley  
Catherine Robbins  
Shane Roberg  
Nicholas Roberts  
Kurt Roberts  
Kate Robertson

Shaun Robinson  
Briana Roden  
Sharon Rodgers  
Hayley Rogerson  
Julian Rollins  
Angela Roney  
Maurice Rowles  
Mary Ruane-StClair  
Anne Ruddock  
Brooke Rule  
Jeraldine Rule  
William Ryan  
Ricky Sarre  
Sandra Schmidt  
Jason Schmitz  
Kady Schottler  
Caroline Scott  
Judy Selby  
Josephine Sheldrick  
Margaret Shirley  
Victoria Simpson  
Lorraine Slager  
Gregory Sloan  
Chloe Sloan  
Jason Slorach  
Liam Smith  
Christine Smith  
Grace Smith  
Rhonda Smith  
Bianca Spooner  
Jason Spratt  
Donna Stacey  
Krystle Staker  
Susanne Stanbrook  
Joanne Stevens  
Paula Stevens  
Lisa-Maree Stevens  
Donna Stewart  
Carol Stokes  
Paula Strong  
Donna Strong  
Annalei Sullivan  
Man Yee Sum  
Brian Summers  
Kerry Sutton

Shaun Symes  
Mary Symes  
Ellyn Tasker  
Lipine Tavo  
Lois Taylor  
Nicole Thomas  
Jancy Thomas  
Rebecca Thompson  
Kayla Thornton  
Tenille Thornton  
Suzette Toepfer  
Dianne Treen  
Nicole Treffene  
Jessica Treweek  
Metaxia Tsoukatos  
Tafeuni Tuitupou  
Joanne Turner  
Makaylla Uebergang  
Annette Undy  
David Van Bergen  
Aimee Vanderveen  
Irene Vehekite  
Kylie Wagstaffe  
Jake Walmsley  
Kylie Walsh  
Rachel Weaver  
Kim Webb  
Brenton West  
Katie-Elouise White-Spier  
Marie Whiting  
Thiyaga Wickramasinghe  
Kim Williams  
Ursula Willsmore  
Sara Wilson  
Warren Wimbis  
Maree Winslade  
Sarah Woodberry  
Margaret-Anne Wright  
Chaman Yari  
Nerqus Zahidi  
Amanda Zappia

## Years of Service

### 10 Years

Margaret Nugent  
Mary Symes  
Cathy Bruton

### 15 Years

Kiri Graham  
Peta-Lyn Nosatti

# Supporters

## Chances For Children Sustaining Supporters

Phil & Larissa Barko  
Rebecca Boreham  
Bryan & Rosemary  
Byrnes  
Chislette Farms  
Pty Ltd  
Dr. Terry Cook  
Costa Group  
Country Hearing Care  
Erika Cross  
David Carson Electronics  
Peter & Fiona Devilee  
Peter & Sue Donaldson  
Eyecare Sunraysia  
Fisher Family Trust  
Glory Box Furniture  
Grapeland  
GSD Architects  
- Geoff Sparkes  
Riza Gultekin  
John & Liz Irwin  
Vernon Knight AM &  
Christine Knight OAM  
Tony & Gayle Mathews  
Margaret McCready  
Mike & Tracey Mooney  
North West Irrigation  
Systems Pty Ltd

Max & Helen Noyce  
Nyah District Lions  
Club Inc  
PRD Nationwide  
Keith Richards OAM  
& Jan Richards  
Judith Robbins  
Robinson Plumbing  
Claire Sheed  
SJM Developments  
Pty Ltd  
Southern Cross  
Business Advisers  
Southern Cross Farms  
Ryan Tessier  
Lloyd & Kate Thomson  
Jeremy & Jessica White  
Wentworth & District  
Community Bank  
Branch

## Chances for Children Workplace Givers

A Lucchesi  
Alicia Bruton  
Allie Collyer  
Amanda Lowe  
Bianca Spooner  
Cath Murphy  
Chloe Sloan  
Christine Bishop  
Cristiane Dean

Di Frankel  
Fiona Harley  
Gayle Kennedy  
Gerard Jose  
Jackie Heaysman  
Jan Hickmott  
Jane Collins  
Jenny Blackman  
Joanne Sheldrick  
Josie Sheldrick  
Kate Cotching  
Katherine Hadfield  
Krystle Staker  
Lesley Cordoma  
Marnie Baulch  
Meaghan Anderson  
Metaxia Tsoukatos  
Prue Piez  
Rhonda Smith  
Richard Sexton  
Rosemary Connell  
Sharon Sturre  
Sherrin Ford  
Sione Taufu  
Sue Argus  
Teresa Jayet  
Tim Rodger  
Todd McCarthy  
William Ryan

## Chances for Children Donors

Neville and Jan Japp  
Rhonda & Mark  
Richmond

Katrina Sinclair  
Clinton Wills  
Rotary Club of Swan Hill  
Lions Club of Swan Hill  
AFL Players Care Fund  
- Adelaide Crows  
Raymond & Kathy Adams  
Murray Darling Trevoil Guild  
SuniTAFE Student  
Engagement and  
Retention Unit Staff  
Ian Newland  
Dennis & Margot Mills  
Robert & Cherie Wolfe  
Bruce & Liz Sundberg  
Densil Collinson  
& Meron Erlandsen  
Brian & Julie Zrna  
Chaffey Secondary  
School 'Pay it forward'  
Swan Hill Chapter of  
the Order of the  
Eastern Star  
Kate Hudak  
Lord Mayor's Charitable  
Foundation  
Circolo Pensionati di  
Mildura & Sunraysia Inc.  
Swan Hill Irrigators  
Research Farm Inc.  
St Mary MacKillop College  
Mildura Rural City Council  
Tyrrell College  
Erika Cross

## Chances Northern Mallee Working Group

Jackie Heaysman  
Louise Hodgetts  
Rachael Fyfe  
Dominic Minaudo  
Reece McNally  
Fiona Devilee  
Chances  
Southern Mallee  
Working Group  
John Richmond  
Ellen White  
Marie Schlemme OAM  
Luke Crow  
Courtney Atkins  
Brenda Brady  
Rebecca Parseghian

## Chances for Children Volunteers

Jason Bell  
Jason Kane  
Margaret Wilson  
Rod Pearce

Ron Broadhead  
Ashleigh Cox  
Sean Collins  
Lyn McKibben  
Jacinta Sutton  
Paul Dillon  
Nicole Maple  
Lee Cox

## Chances Corporate Partners

La Trobe University  
Mildura Campus  
Mildura Fruit Company  
Nangiloc Colignan Farms  
Wakefield Transport/Iron Horse  
Intermodal Pty Ltd  
Wentworth & District  
Community Bank Branch

## Chances Community Partners

Rotary Club of Mildura  
Uteznvanz Inc  
Central Murray Football  
Netball League

## Tour de Murray Donors

RACV  
Tasco Inland  
Devilee's Air Conditioning  
& Refrigeration  
Mildura Houseboats  
Sunraysia Daily

Prime 7  
Sunnyland Press  
One Idea  
The Gourmet Chef  
St Joseph's College  
SuniTAFE  
Tristar Medical Group  
King Construction Group  
Pty Ltd  
Intersport Mildura  
Waters Excavations  
Bendigo Bank Community  
Integration Fund  
Mildura Party Hire  
Club Aquarius  
Eyecare Sunraysia  
Robinson Plumbing  
Sunbeam Foods Group Ltd  
Martin Irwin & Richards  
Best Bottlers  
Mildura Living Magazine  
PRD Nationwide  
Jamesprint  
Lower Murray Water  
Mildura Printing Services  
VMAT  
Fort Protective Services  
Mildura Jumping Castles  
Lombards  
Sophie Louise Photography  
Varapodio Estate  
Lencia  
Endota Spa  
Grand Hotel Mildura

Sunraysia Cellar Door  
Chemist Warehouse  
Auto Barn  
Coomealla Triathlon Club  
Total Learning Centre MFC  
Southern Cross Austereo  
Triple M 97.9 Sunraysia  
Moulin Pooch  
SunRISE Mapping  
Pizza Café  
Tristate Traffic

## Tour de Murray Volunteers

Cristiane Dean  
Jackie Heaysman  
Prue Piez  
Dennis & Margot Mills  
Louise Hodgetts  
Rachael Fyfe  
Dominic Minaudo  
Michelle Oates  
Reece McNally  
Roslyn Fox  
Fiona Devilee  
Gary Nalder  
Margaret Lauder  
Peter Devilee  
Rick Tomlinson  
John Hollywood  
Richard Wyatt  
Michael Osborne  
Russell Allsop  
Paul Cocks

Brooke Lauder  
Matthew Woods  
Maggie Sheahan  
Paulina Martin  
Gretel Loughhead  
Roz Devilee  
Zac Oates  
Brad Fox  
Paul Takacs  
Kobe Mutch  
Matt Dea  
Xavier Bench-Rizio  
Stevi Robinson  
Anne Nash  
Syd Nash  
Max Noyce  
Andrew Heaysman  
Arthur Robinson  
Nesta Robinson  
Simon Hall  
Michael Wood  
Sue Hamence  
Vernon Knight  
Joy Teasdale  
Vince Marciano  
Frank Saigar  
Kerry Hall  
Brioney Hall  
Keven Knight  
Trish Algate  
Marianne Van Dijk  
Brett Saunders  
Narella Hollywood  
David Curry

# Supporters

## ANZ Tennis Challenge

ANZ Bank  
Monique Sappupo  
ANZ  
Matthew Penny  
Magenta Solutions  
Matthew Wilson  
Lower Murray Water  
Brett Higgins  
DHM Partners  
Grant Stoeckel  
Elders  
Nigel Sullivan  
Crowe Horwath  
Evan Newell  
TASCO Petroleum  
Peter Devilee  
Devilee's Air Conditioning  
Fiona Devilee  
Devilee's Air Conditioning  
Tense Venerri  
Barry Plant  
Richard Wyatt  
PRD Mildura  
Craig Kerr  
Ray White  
David Walker  
Crow Horwath  
Steve Timmis  
Fossey's Ginporium  
Jeannette Cavallaro  
Doug Haynes  
Ash Robinson  
DWR Services

Kenny Fong -  
Sunraysia Therapeutic  
Centre  
Peter Schroeder  
Mildura Finance  
Jarret Farley  
SuniTAFE  
Phil Crouch  
ANZ  
Michael Billings  
Christine Linden  
ANZ  
Trudi Gladigau  
Southern Cross  
Business Advisors  
Rod Markwell  
Markwell's Auto Group  
Simone Tierney  
Endota Spa  
Circosta Family

## Op Shop Volunteers

Annette Mathewson  
Ashleigh Legin  
Brenda Benson  
Carol Smith  
Coral Heil  
Denice Brown  
Edna Jones  
Elaine Priest  
Elizabeth (Bet) Aitken  
Elizabeth Renney

Georgina Barling  
Glenis Bulliss  
Glenys Newey  
Gloria Wilson  
Grace Willoughby  
Hazel Pratten  
Heather Barling  
Helen Coutlis  
Irene Poyner  
Irene Rogers  
Jan Sharam  
Jennie McKenzie  
Jennifer Surman  
Joseph Scappatura  
June Oliver  
Karen Barr  
Karen Lynch  
Kaye Buckley  
Linda Clarke  
Lorraine Mills  
Lynette Dejong  
Marg Kilpatrick  
Marion Munro  
Marj Rogers  
Neveen Howell  
Noelene Austerberry  
Pam James  
Pamela Jessup  
Renatta Corbani  
Rosemary Williamson  
Shirley Arendt

Shirley McQueen  
Stephanie Charles

## Foster Carers

Travise & Kylie Andrews  
Aaron & Joanne  
Berriman  
William Blaney  
& Heather Miller  
Paul & Tamara Boseley  
Kaye Brewer  
Andrew & Rachel Broad  
Rhonda Brown  
Melissa Burns  
Barb Clifford  
Phillip & Jennifer Connell  
Barbara Crampton  
Patricia Dannatt  
Gary & Maree Darby  
Ray & Donna Davey  
Delson & Dianne  
Davidson  
Maureen & Charles  
Davies  
Mathew & Emma  
Duncan  
Kim Ellis  
Simone & Alastair  
Ginman  
Phillip & Ruth Gordon  
Mark & Louise  
Greenwood  
Emma Grigg  
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## Placement and Assessment Committee Northern

Kristy Booth  
Andrew Burley  
Maree Fox  
Andrew Webster  
Ann Muller  
Helena Moore  
Julie Pye  
Teresa Cavallo

## Placement and Assessment Committee Southern

Jenny Batten  
Gina Faraci  
Maree Fox

Lynette McKibben  
Julie Pye  
Paulette Vargas

## Placement and Assessment Committee NSW

Brendan Sheahan  
Dawn King  
Greg Sloan  
Leanne Greenaway  
Leanne Taylor  
Sharon Fleming  
William Johnson

## Early Years Programs Volunteers

Adam Ellis  
Elvira Mazza  
Deonie Pay  
Teisha Pay  
Bill Marriott  
Leslie Ncube  
Ruta Minde  
Susanne Mazlin  
Maureen Holdcroft  
Gwen Cooke  
Jenny Carver  
Rae Knyvett  
Shimu Rozario  
Kellie Bunney

## Christmas Toy Appeal

ABC & Berry Street Giving  
Tree Appeal

Bank of Melbourne  
Bendigo Bank, Mildura  
Bendigo Bank,  
Mildura Central  
Central Murray Swan Hill  
Ulysses Branch  
Collie & Tierney  
Real Estate  
Crowe Horwath, Mildura  
Crowies Paints, Mildura  
Hudaks Bakery  
Karen Beggs & Thora Johnson  
Lower Murray Water  
MADEC  
Matt & Mel Leeder  
McMeekins Cleaning  
Merbein P-10 College  
Mildura Gateway Tavern  
Mildura West Kindergarten  
Monash University,  
Mildura  
Outback Kids  
Childcare Centre  
RACV, Mildura  
Ranfurly Primary School  
Ray White Real Estate,  
Swan Hill  
Steve & Julie Ritchie  
SuniTAFE

## Murray Mallee Community Legal Service Volunteers

Renee Mailes  
Robyn Croydon  
Robyn Garsed

Tyler Wolff  
Ryan Maddox

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Andrew Mentiplay  
Daryn Gardner  
Jan Evens  
John Bassam  
Kahlia Gray  
Kay O'Connor  
Ken Evans  
Kevin Murray  
Kiri Graham  
Les O'Connor  
Margaret Symes  
Peter Symens  
Rick Speed  
Ron Perry  
Sue Murray  
Teresa Jayet  
Warren Ward

## My Time

Karen Costa  
Karen Willcock  
Win Moser  
Sandra Eastwood  
Jenny Cummings  
Bri Roden  
Anita Manuel

## Safe Aboriginal Youth Program

Russell Taylor (Junior)

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